

Wentworth Shire Council Annual Report to the Community 2016/17



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This report is prepared in accordance with Section 428 of the Local Government Act 1993 (NSW) and the Office of Local Government Integrated Planning and Reporting Guidelines for Local Government in NSW.

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Message from the Mayor

In September 2016 it was both an honour and a privilege to be elected as Mayor by my fellow Councillors.

Since my election I have welcomed five new Australian citizens, and attended formal celebrations such as Australia Day, Anzac Day and Remembrance Day. In celebrating events that bring communities together it is always satisfying to see the community spirit and support demonstrated by our residents.



In February 2017 Wentworth Shire Council hosted the Western Division Conference. As well as our Council the Western Division Group of Councils includes Broken Hill, Balranald, Walgett, Moree Plains, Lachlan, Cobar, Central Darling, Carathool, Brewarrina and Bourke. Together these councils represent 42% of New South Wales. Conferences such as these provide a wonderful opportunity to showcase our unique venues, tourist attractions, food, wine and talent, and we received very positive comments from all those who attended.

As a council we have continued to invest in the upgrading of our assets and infrastructure for the benefit of future generations to come. In June 2016 Council made a decision to purchase the former Wentworth Services Club building and settlement was completed late 2016. It was also pleasing to see the commencement of construction works at the Midway Centre. This \$2.5 million redevelopment will provide an expanded stadium, new function centre and meeting rooms as well as the provision of a Customer Service Centre and Library.

During the year many of our recreational facilities have received upgrades, including boat ramps and river access points in Dareton, Curlwaa and at James King Park. In May 2017 Council committed to the purchase of land in Dareton to facilitate the construction of a second oval at the George Gordon Oval precinct. Significant works were also undertaken in Wentworth with projects such as the Darling Lane stormwater, sewer and road upgrade works and raw water main replacement works.

Council also endorsed the Wentworth Strategy, the Wentworth Childcare Study, the Disability Inclusion Action Plan, the revised 10 year Community Strategic Plan and the new four year Delivery Program of Council. These documents help to chart the course for what I am sure will be a very exciting period of time for the Wentworth Shire Council.

I would like to extend my sincere thanks to my fellow Councillors, the General Manager and all the staff for the positive contributions they all have made over the past twelve months.

Councillor Melisa Hederics
MAYOR

Wentworth Shire Councillors

The following Councillors were elected to office in September 2016.



Mayor Councillor Melisa
Hederics



Deputy Mayor Councillor
Tim Elstone



Councillor Jane MacAllister



Councillor Greg Evans



Councillor Susan Nichols



Councillor Steve Heywood



Councillor Peter Nunan



Councillor Don McKinnon



Councillor Bill Wheeldon,
OAM

Introduction from the General Manager

I am pleased to present this Annual Report to the Community which details the activities and achievements of the Wentworth Shire Council throughout 2016/17.

The uncertainty of Local Government Reform continued for all NSW Councils during 2016/17 and whilst the Far West group of councils, which includes Wentworth, was not the subject of amalgamation considerations we were not immune to reform proposals for this area. To date there is still no outcome for the councils of the Far West.

In previous years councils have been responsible for engaging their own external auditors. Local Government Reform heralds a new era of audit provisions with the Audit Office of New South Wales now conducting audits of all NSW Local Government bodies. This year's audited financial statements are testimony to the prudent financial management demonstrated by Council with Council's operating performance improving in 2016/17. The \$6.6million Operating Result was a significant improvement from the previous year and was underpinned by a 1.3% increase in Rates and Annual Charges and a 38.1% increase in Grants and Contributions. Council met or exceeded seven financial benchmarks monitored by the Audit Office.



Notable projects in 2016/17 included:

- The purchase of the former Wentworth Services Club
- Refurbishment of the Midway Centre
- Sealing of the driveway at the Wentworth Aerodrome
- Development of the Buronga Riverfront Masterplan
- Extensive investment in drainage, water and wastewater facilities
- Plant replacement and upgrades.

Council has increased its strong advocacy program through both State and Federal representatives. Issues such as the provision of aged care facilities, the conversion of leasehold land to freehold land, water management issues and advocating for a fair level of autonomy for Council regarding planning matters.

The ambitious budget adopted for the 2017/18 financial year is testimony to the foresight of the Council and I look forward to continuing to work with the Mayor, Deputy Mayor, all Councillors and staff to deliver another exciting chapter in the history of the Wentworth Shire.

Peter Kozlowski
GENERAL MANAGER

The Integrated Planning and Reporting Framework

In June 2012 the Wentworth Shire Council endorsed, on behalf of the community, the first version of the Community Strategic Plan entitled *Footsteps to Our Future*, the Wentworth region. The Community Strategic Plan outlines 11 community based objectives to be achieved over a ten year period.

In September 2012 Council reviewed and endorsed the Community Strategic Plan for the next ten year period; 2013–2023.

The Delivery Program

Under the Integrated Planning and Reporting Framework, Council's four year Delivery Program establishes how Council will assist the community to achieve the objectives of the Community Strategic Plan.

The current four year program was adopted by Council in June 2013 and consists of five key elements:

- Civic Leadership
- Growth & Development
- Service Provision
- Community Life
- Environmental Performance

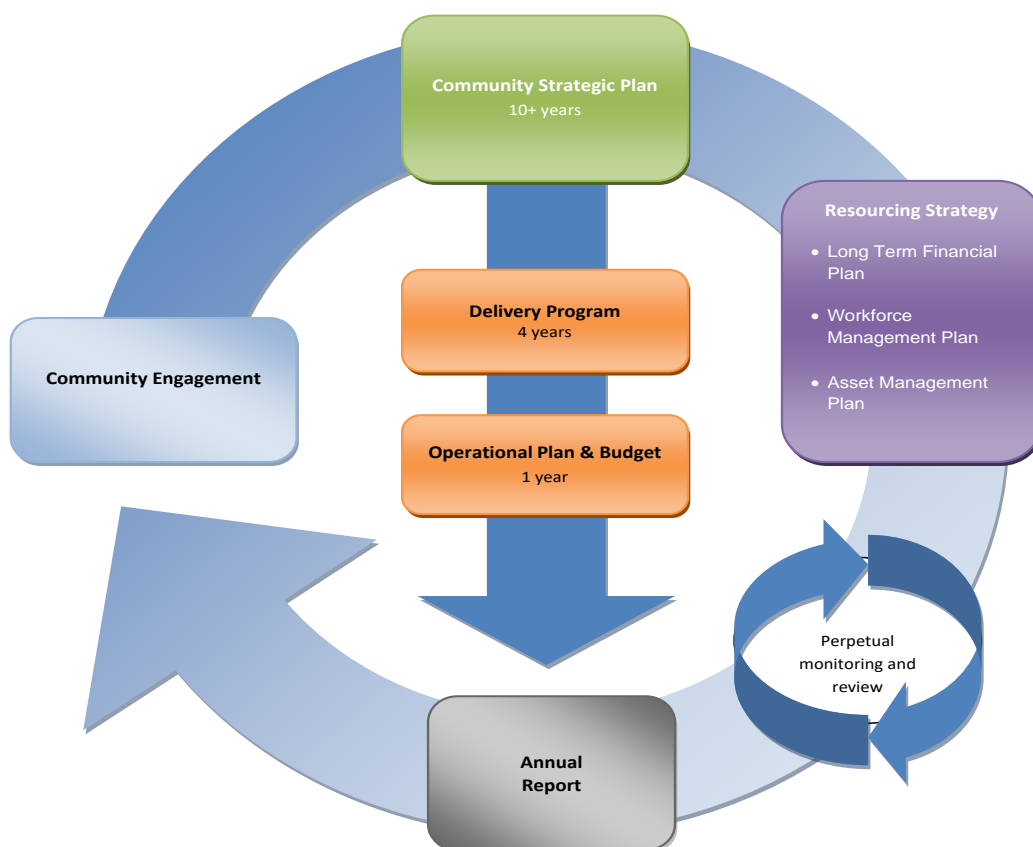
The Operational Plan

The Operational Plan is an annual subset of the Delivery Program which sets out the tasks that Council will undertake during the financial year to achieve the implementation and objectives of the program.

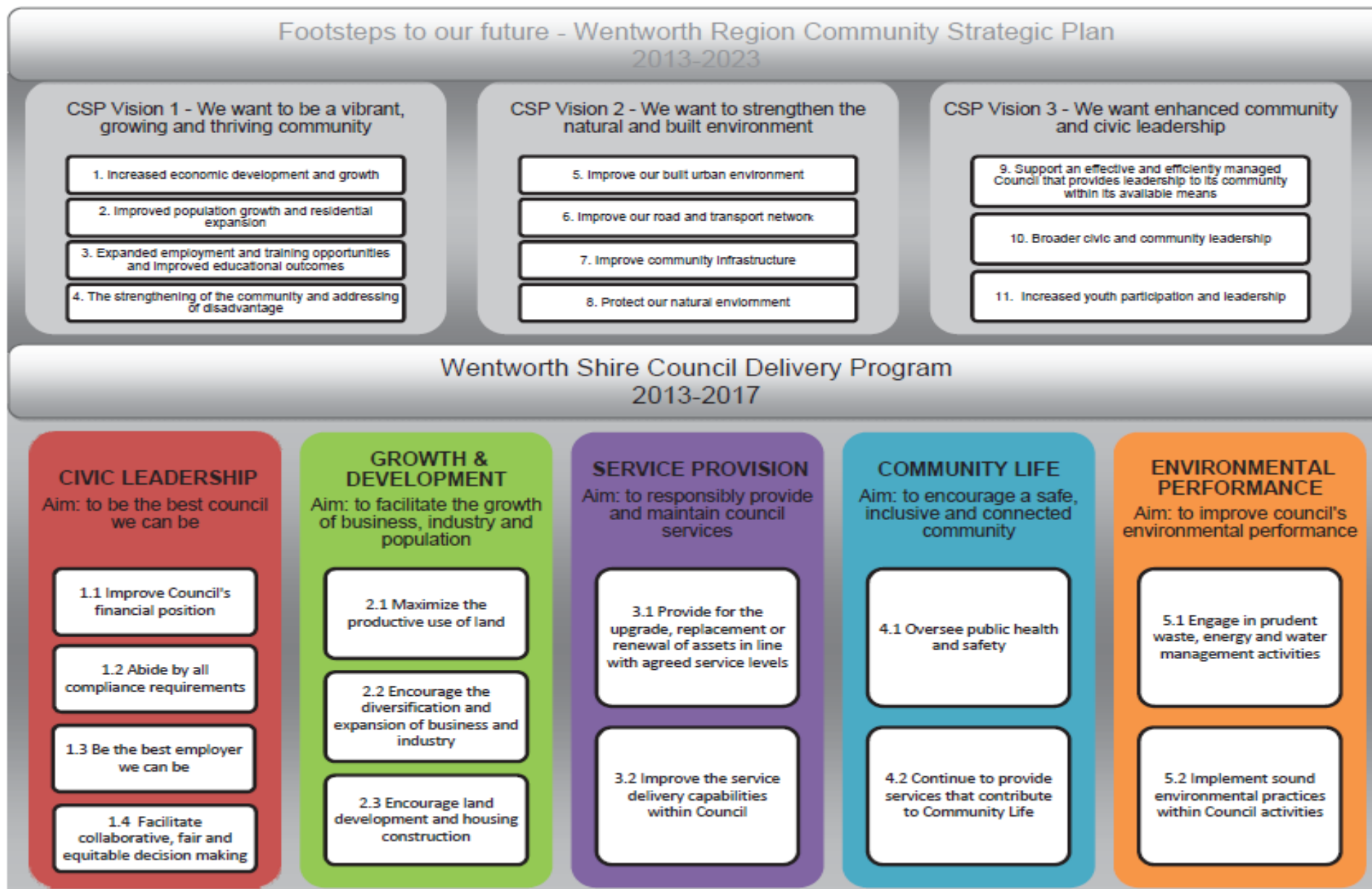
The Annual Report

The Annual report is a key element of the integrated Planning and Reporting Framework. It is Council's way of reporting to the community on the progress of each of the strategies included in the Delivery Program.

It combines the audited financial statements for 2016/17, the Delivery Program Progress Report and includes other required statutory information.



How the Community Strategic Plan and the Delivery Program are linked



2016/17 Annual Report to the Community

Delivery Program Progress Update

The purpose of this report is to provide the Delivery Program progress report, as required under the Local Government Act.

The four year Delivery Program forms part of the suite of Integrated Planning and Reporting documents and provides a statement of commitment to the community outlining how, during its term of office, the Council can assist the community to achieve its goals.

There were 123 identified initiatives within the four year Delivery Program with 94 (or 78%) of the identified activities being completed within the four year Delivery Program term. There were four activities (3%) still in progress and over the four year term 22 (18%) of activities were not pursued. There were four activities combined with other activities, reducing the total number of activities to 120.

Status	Count	%
Completed	94	78%
In Progress	4	3%
Not Pursued	22	18%

The annual Report to the Community highlights some of the achievements in the final year of the current Delivery Program. In preparing the next progression of Integrated Planning and Reporting documents, careful consideration has been given about the structure of the Community Goals and Strategies, and how these are translated into Council's four year Delivery Program Strategies and Directions and one year Activities in the Operational Plan. This will result in a revised format for future reports of the six monthly progress report.

This year's Annual Report to the Community draws to a close the delivery of a full four year Delivery Program under the current requirements of the Integrated Planning and Reporting framework.



1. Civic Leadership

Aim: to be the best Council we can be

Delivery Program Objectives

- 1.1 Improve Council's financial position
- 1.2 Abide by all compliance requirements
- 1.3 Be the best employer we can be
- 1.4 Facilitate collaborative, fair and equitable decision making

Community Strategic Plan Linkage

Vision 3 – Ensure that Council exercises good governance, prudent financial management and provide effective support services for all of its operations.

1.1. Improve Council's Financial Position

The following information provides an overview of Council's financial result for the 2016/17 financial year. The full audited financial statements are available as a appendix to the Annual Report to the Community.

The 2016/17 financial year saw a \$6,627 million surplus, an improvement of \$4,498 million on the 2015/16 result, and \$2,852 million more than the \$3,775 million surplus originally budgeted. A contributing factor was the 50% prepayment of the 2017/18 Financial Assistance Grant totalling \$2,939 million.

Balance Sheet

The balance sheet details a summary of Council's total assets, liabilities and total equity as at 30 June 2017. The net assets of Council (total assets less total liabilities) increased by \$28,434 million during the 2016/17 financial year.

Total Current Assets increased by \$3,465 million, with cash and investments increasing by \$2,389 million and receivables increasing by \$1,029 million.

Infrastructure property plant and equipment increased by \$28,145 million, reflecting asset purchases, capital works and revaluations being greater than the increase in accumulated depreciation. Mandatory revaluations of Stormwater, Water and Sewer asset classes were undertaken during 2016/17. Council's total infrastructure assets are written down to 66% of their fair value.

Overall current liabilities increased by \$313,000 as result of an increase in accrued expenditure for work that occurred prior to 30 June. Non-current liabilities increased due to loan borrowings of \$2,614 million and long term leave provisions of \$249,000.

Available Cash and Cash Equivalents

The available working capital of Council has increased from \$1,134 million at 30 June 2016 to \$1,523 million at 30 June 2017. Investments increased from \$25 million to \$27 million. The spread of investments throughout a large number of financial institutions allows Council to spread its risk while endeavouring to maximize its returns.

A summary of the Financial Statements is provided below:

	2017	2016
	\$'000	\$'000
Income Statement		
Total income from continuing operations	31,579	25,123
Total expenses from continuing operations	24,952	22,994
Operating result from continuing operations	6,627	2,129
Net operating result for the year	6,627	2,129
Net operating result before grants and contributions provided for capital purposes	4,155	601
Statement of Financial Position		
Total current assets	33,785	30,320
Total current liabilities	(4,736)	(4,423)
Total non-current assets	399,223	371,078
Total non-current liabilities	(4,104)	(1,241)
Total equity	424,168	395,734
Other financial information		
Unrestricted current ratio (times)	6.92x	5.62x
Operating performance ratio (%)	13.4%	2.4%
Debt service cover ratio (times)	42.30x	36.30x
Rates and annual charges outstanding ratio (%)	10.2%	10.0%
Infrastructure renewals ratio (%)	100.7%	72.1%
Own source operating revenue ratio (%)	48.0%	53.1%
Cash expense cover ratio (months)	17.97 mths	18.6 mths



Key Financial Indicators

There are a number of key ratios included in the financial reports that provide an indication of liquidity and financial capacity of Council which are presented below and show the movement over the last four years.

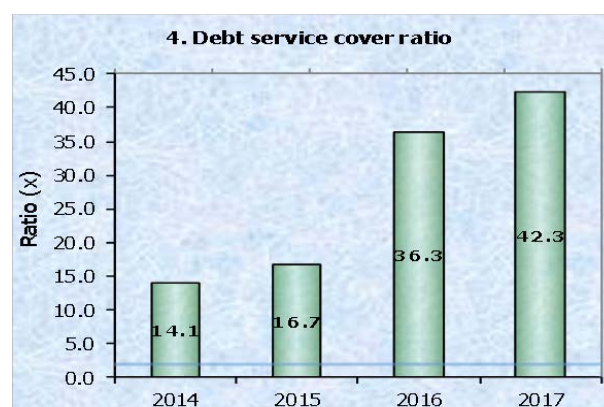
Unrestricted Current Ratio

This ratio shows the adequacy of working capital and the ability to satisfy obligations in the short term for the unrestricted activities of Council. The ratio measures current assets (less restricted assets) divided by current liabilities (less specific purpose liabilities). The benchmark figure for this ratio is 1.50x. This ratio increased during the 2016/17 financial year 6.90x and continues to be well above the benchmark ratio.



Debt Service Cover Ratio

The Debt Service Cover Ratio measures the availability of operating cash to service debt including interest, principal and lease payments. The ratio is calculated by dividing the operating result before capital excluding interest and depreciation by total loan payments for the year (principal and interest). The benchmark figure for this ratio is 2x. Council continues to have sufficient operating cash to service current debt levels.



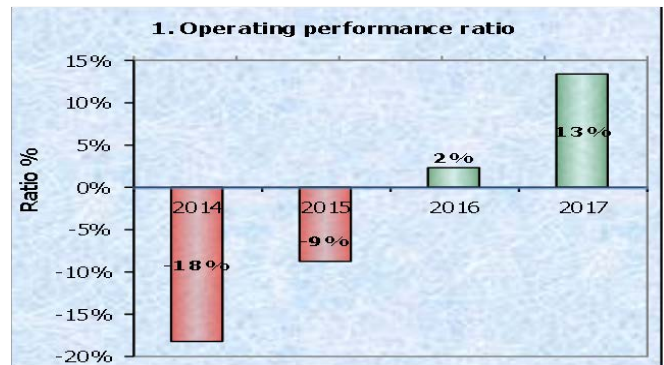
Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage Ratio

This ratio assesses the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts. The ratio is calculated by dividing rates, annual and extra charges outstanding by rates, annual and extra charges collectible. The benchmark figure for this ratio is 10%. Council's efforts to continually monitor outstanding rates and annual charges has seen this ratio stay stable at 10% for the last two years which is right on the industry benchmark.



Operating Performance Ratio

This ratio measures Council's ability to contain operating expenditure within operating revenue. This ratio is calculated by dividing total continuing operating revenue excluding capital grants and contributions minus operating expenditure by totalling continuing operating revenue excluding capital grants. The benchmark figure for this rate is 0%. Council's result for 2016/17 was 13%.



Own Source Operating Ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. This ratio is calculated by dividing total contributing operating revenue less all grants by total continuing operating revenue. The benchmark figure for this ratio is 60%. The ratio for 2016/17 decreased because Council's own source of revenue only increased by \$1,676 million while total operating revenue increased by \$6,108 million.



Cash Expense Cover Ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow. The ratio is calculated by dividing current year's cash and cash equivalents plus deposits by payments from cash flow of operating and financing activities. The benchmark figure for this ratio is 3.0.



Financial Reserves

The following table represents all transfers in and out of Council's reserves

Reserves Transfer Schedule 2016/17				
RESERVE	OPENING BALANCE \$000's	TRANSER TO RESERVE \$000's	TRANSFER FROM RESERVE \$000's	CLOSING BALANCE \$000's
Developer Contribution	\$529	\$285	(\$267)	\$547
Plant Replacement Reserve	\$2,031	\$169		\$2,200
Future Development Reserve	\$1,113			\$1,113
Asset Revaluation Reserve	\$347,901	\$21,692		\$369,593
Crown Land Reserve	\$228	\$106	(\$45)	\$289
Unexpended Grants Reserve	\$337	\$54		\$391
Capital and Major Project Reserve	\$1,000			\$1,000
Domestic Waste Management	\$105			\$105
Bank Guarantee Reserve		\$30		\$30
TOTAL	\$353,244	\$22,336	(\$312)	\$375,268



1.2 Abide by all compliance requirements

The following statements are provided in accordance with the Local Government Act 1993 and General Regulation

Special Rate Variation

In accordance with section 508 of the Local Government Act 1993 (NSW), in June 2004, Council was granted approval by the Minister for Local Government to increase its general income to 7.18% from ordinary rates for the periods 2004/05 to 2023/24 to assist with funding the payments on a loan raised to construct a levee bank around Wentworth. The project cost was in excess of \$4 million with \$1 million to be repaid by the ratepayers. A loan was taken out through Local Government Financial Services for the amount of \$1 million with the balance owing as at 30 June 2017 being \$105,605.

The approval was subject to the following conditions:

- That Council raise \$114,360 by additional rates for funding the principal and interest payments on a loan raised to construct a levee bank around the town of Wentworth; and
- That Council reduces its general income for the 2024/25 rating year by \$114,360 plus the equivalent cumulative proportion of this increase from any general variation increases or any special variation increases approved for the 2005/06 to 2023/24 rating years inclusive.



A tourism special rate of \$10 per assessment was approved by the Minister for the operation of the accredited Visitor Information Centre. The Council clearly reports the outcomes and expenditures incurred in its annual report for the term of the variation. This levy raised \$38,120.

Rates and Charges

In accordance with both Clause 132 of the Local Government (General) Regulation 2005 and the provisions of the Local Government Act 1993 (NSW), details of the rates and charges written off during the 2016-2017 rating year are presented below.

Rates and Charges	\$10,362
Debtor Charges	\$5,675
TOTAL	\$16,037

Financial Assistance Provided

In accordance with Clause 217 of the Local Government (General) Regulation 2005, Council advises the amount contributed or otherwise granted under Section 356 was \$140,367 for the 2016/17 financial year.

Private Works

In accordance with Section 67 of the Local Government Act and Clause 217 of the Local Government (General) Regulation 2005, Council advises that no subsidised work was carried out by Council on private land.

Payment of Expenses and Provision of Facilities

In accordance with clause 217 of the Local Government Act (General) Regulation 2005, details of the total cost of the payment of expenses and the provision of facilities to Councillors in relation to their Civic Functions for the year ending 30 June 2017 as reported in the audited financial report is \$217,691.

Summary of Councillor expenses	
Councillor Expenses – Mayoral fees	\$24,630
Councillor Expenses – Councillor fees	\$98,784
Councillors' Expenses (including Mayor) – other, excluding fees above	\$94,277
TOTAL	\$217,691

Provision of facilities	
Provision of dedicated office equipment	\$11,185

Telephone calls made by Councillors	\$1,168
Attendance of Councillors at conferences and seminars (inc. travel)	\$8,607
Training of Councillors and provision of skill development	Nil
Interstate visits by Councillors	Nil
Overseas visits by Councillors	Nil
Expenses of any spouse or partner	Nil
Carer expenses	Nil
Total amount payable for way of fringe benefits tax for such non-cash benefits	\$1,773
TOTAL	\$22,733

Councillor training

During 2016/17 Councillors participated in training and professional development training delivered by the Office of Local Government as well as Code of Conduct training.



Legal Proceedings 2016/17

2016/17 Legal Proceedings		
Outstanding Rate Collection	\$18,387	ongoing
Contract Advice	\$4,521	finalised
Reserves	\$3,110	finalised
Purchase/Sale of Property	\$6,469	finalised
Employee Matters	\$11,533	finalised
Planning Matters (finalised)	\$985	finalised
Native Title	\$425	finalised
TOTAL	\$45,430	



1.3 Be the best employer we can be



The Local Government Act requires Council to develop a Workforce Management Plan to address the human resourcing requirements of Council's Delivery 2013-2017 Program.

Through the Workforce Management Planning process, data was compiled in order to identify the current workforce issues that require action. The Workforce Management Plan also addressed various statutory requirements such as Equal Employment Opportunity (EEO) Management and embedding the principles of multiculturalism within the workforce.

Statement of commitment on Equity & Diversity

Wentworth Shire Council is committed to a workplace of equality and diversity where all workers are valued and respected and have opportunities to develop to their full potential.

Council has an EEO Policy, the intent of which is to empower staff and help them meet their full potential by

providing a workplace free of discrimination and harassment. Under this policy, selection of individuals for employment, promotion or advancement, training and staff development is on the basis of personal merit in fair and open competition, according to the skills, qualifications, knowledge, efficiency and effectiveness relevant to each position.

** (Wentworth Shire Council Workforce Management Plan 2013-2017)

Our objective is to create a culture displaying:

- a diverse and skilled workforce which reflects the diversity of the community
- a workplace with fair work practices and behaviours
- opportunities of employment and participation by members of EEO groups, which include:
 - Women
 - Aboriginal and Torres Strait Islanders
 - Members of racial, ethnic and religious minority groups
 - People with a disability

WORKFORCE MANAGEMENT PLAN Objectives 2016-2017		STATUS
Within the continuous improvement program, undertake a review of the performance appraisal system & make improvement recommendations to council		Completed
Review & implement changes to corporate training & development program and incorporate into the Workforce Management Plan		Completed
Undertake annual training activities in line with workforce management plan		Completed

Pooncarie Depot Accommodation Upgrade

The Pooncarie accommodation depot has been upgraded to ensure a comfortable stay for staff who are away working. This facility is a necessary stop-over point and eliminates the need to establish rough 'bush camps' or a potentially dangerous night-time drive back to Wentworth. It is used as a central meeting point.



Lino peeling throughout the building has been re-attached to the floor with use of quads



Powerline connected to fascia was deteriorating, and has been repaired



Outdoor waste pit was capped off and external pipe was attached to kitchen drainage



Shower draining issues with water leaking out the side of the building and front of the shower basin was rectified

Senior Staff Remuneration

In accordance with Clause 217 of the Local Government Act (General) Regulation 2005, details of the total remuneration packages of all senior staff members are shown in tables A and B below and are expressed as the gross remuneration (not of the individual members). For reporting purposes the senior staff members are the General Manager and the three Directors.



Table A General Manager Remuneration	
Total value of the salary component of the package	\$173,237
Total amount of any bonus, performance or other payments that do not form part of the salary component	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which the general manager may be a contributor	\$34,904
Total value of any non-cash benefits for which the general manager may elect under the package	\$8,000
Total amount payable by way of fringe benefits tax for any such non-cash benefits	\$2,033
TOTAL	\$218,173

Table B Senior Staff (Directors) Remuneration	
Total value of the salary component of their package	\$482,634
Total amount of any bonus, performance or other payments that do not form part of the salary components of their packages	Nil
Total amount payable by way of the employer's contribution or salary sacrifice to any superannuation scheme to which any of them may be a contributor	Nil
Total value of any non-cash benefits for which the general manager may elect under the package	Nil
Total amount payable by way of fringe benefits tax for any such non-cash benefits	Nil
TOTAL	\$482,634



1.4 Facilitate collaborative, fair and equitable decision making

Council's Committee Structure

During the 2016/17 financial year, Council continued to utilise a robust committee structure to facilitate the achievement of objectives 1.2 and 1.4. Additionally there a number of user groups such as the Wentworth Showgrounds User Group and the Alcheringa Oval User Group. These user groups enable Council to undertake focussed community engagement that is specific to a particular purpose or need.

External Committees

External Committees provide Councillors with the opportunity to stay in touch with the interest and needs of established bodies within the community. On an annual basis Council determines which external bodies it will participate in, with at least one Councillor being nominated as the Council representative for each Committee. Councillors regularly provide delegate reports to Council in order to keep Councillors informed of wider community issues.

Community Consultation

In line with the Community Engagement Strategy numerous engagement activities were undertaken during 2016/17. These activities take the form of stakeholder engagement on particular issues and projects, public meetings on particular issues and drop in activities. Additionally Council meetings were held in Wentworth, Buronga/Gol Gol, Pooncarie and Dareton to give residents the opportunity to attend, and has held community engagement meetings to gain feedback on the Community Support Plan and other documents made public for comment.

2. Growth and Development

Aim: to facilitate the growth of business, industry and population

Delivery Program Objectives

- 2.1 Maximise the productive use of land
- 2.2 Encourage the diversification and expansion of business and industry
- 2.3 Encourage land development housing construction

Community Strategic Plan Linkage

Vision 1 – Identify new opportunities and actively encourage increased investment into industries such as tourism, mining, solar industries, recycling and aquaculture, that support growth and development.

2.1 Maximize the productive use of land

2.2 Encourage the diversification and expansion of business and industry

2.3 Encourage land development housing construction

In 2016/17 approvals for new dwellings rose by 21% however the total number of Development Applications (DAs) approved was 57 fewer or (27.6%) than in the preceding year. There were 17 subdivisions approved (a decrease of 37%) with 6 new lots of land created.



Planning and Development Comparative data		
Year	16/17	15/16
Total DA's Determined	149	206
New Dwellings	50	41
DA's for Subdivision	17	27
Lots Created	37	31

3. Service Provision

Aim: to responsibly provide and maintain Council services

Delivery Program Objectives

- 3.1 Provide for the renewal, replacement or up-grade of assets and infrastructure in line with agreed service levels
- 3.2 Improve the service delivery capabilities within Council

Community Strategic Plan Linkage

Vision 2 – To strengthen the natural and built environment.

3.1 Provide for the renewal, replacement or up-grade of assets and infrastructure in line with agreed service levels

The Asset Management Plan is an integral part of the Integrated Planning and Reporting Framework. Since adopting its first comprehensive Asset Management Plan in 2012, Council has been compiling a comprehensive data management system based on the benefit, cost and risk of all assets. Council currently has in excess of \$600 million in assets.

It is a challenge to adequately service and maintain assets in the long term. Ongoing dialogue between the Council and its constituents is a key component of Council's asset management strategy.



ASSET CLASS	FAIR VALUE (000's)
Capital Works in Progress	\$4,878
Plant & Equipment	\$15,023
Office Equipment	\$2,174
Furniture & Fittings	\$351
LAND	
Community Land	\$7,462
Land Under Roads Post 30 June 2008	\$247
Depreciable Land Improvements	\$7,099
INFRASTRUCTURE	
Buildings	\$50,966
Other Structures	\$12,818
Roads	\$176,629
Bridges	\$11,615
Footpaths	\$4,201
Bulk Earthworks	\$190,171
Stormwater Drainage	\$21,931
Water Supply Network	\$53,538
Sewerage Network	\$42,669
Swimming Pools	\$928
Other Open Space Recreational Assets	\$399
Library Books	\$246
TOTAL	\$603,345

3.2 Improve the service delivery capabilities within Council

2016/17 Completed Projects

- *Sewage Pump Station #2 Refurbishment – Francis Street Wentworth*
- *Junction Island Bridge – Design*
- *Sealed Driveway Wentworth Aerodrome*
- *Old Wentworth Water Tower – Roof Repair*
- *Wentworth Depot Office Upgrade*
- *Pooncarie Water Treatment Plant Upgrade*
- *George Gordon Oval – Irrigation Upgrade*
- *Wentworth Swimming Pool Repainting*
- *Swimming Pool Ramps – Dareton and Wentworth Pool*
- *Solar Powered Portable Traffic Lights – purchase*
- *Water Main Replacement – Wood Street Gol Gol*
- *Plant Replacement*
- *Darling Lane Stormwater, Sewer and Road Upgrade*
- *Darling Lane Raw Water Main Replacement*
- *George Gordon Oval – Reseal Netball Courts*
- *Adelaide Street Landscaping*
- *Cemetery Grave Shoring and Beams*
- *Buronga Riverfront Masterplan*
- *Buronga/Gol Gol Drainage Strategy – Priority In-fill sites*
- *Gol Gol WTP Process Upgrade – Design*
- *EDS Investigation & Scoping Study*
- *183 Dam Regulator*
- *Repaint Darling River Bridges – High Darling Road, Pooncarie*
- *SCADA Upgrade – Sewage Booster Pump Stations*
- *Buronga/Gol Gol Reservoirs – Lighting Surge Protection*
- *Buronga SPS # 1 & 2 – Switchboard and Pump Stations*
- *Wentworth WWTP – New Ramp*
- *WHS Upgrade Works – Water & Wastewater Facilities*
- *Gol Gol Creek Drainage and Shared Way*
- *Shared Way – Pomona*
- *Pedestrian Crossing – Sturt Highway & Rose Street, Buronga*
- *Pooncarie Reservoir Repairs – Design*
- *Pooncarie Depot Accommodation Upgrade*
- *Fotherby Park Barkandji Signage*

2016/17 Project Photo Gallery

Stormwater Drainage Gol Gol Creek



Stormwater construction at Gol Gol Creek with additional service pits to capture run off. The concrete retaining wall and shared path have been constructed and the path has now been sealed.

James King Park Redevelopment



The new expanded boat ramp including precast underwater sections. New facilities planned include a houseboat mooring area; car parking area suitable for boats and trailers, construction of a dual boat ramp and a canoe launch facility.

Midway Community Centre Redevelopment



Main carpark kerbing completed and base course of road pavement ready for sealing. Drainage in place and connected to drainage outfall.



Steelwork under erection to western side. Note existing wall still in place to render weather protection and security (since removed as outer wall installed).

Dareton Boat Ramp – Road Realignment



Fotherby Park Signage



Barkandji signage displayed within Fotherby Park as part of Development Application requirements

Road Infrastructure Renewal – Gol Gol Stage 2



Wentworth Shire Council is working in partnership with Roads and Maritime Services to undertake 750 metres of road maintenance work, which involves widening the road, removing the road surface and replacing it with new material. The approaches and intersections at Dawn Avenue and Punt Road will also be upgraded



Dawn Avenue Pipe Installation



Kerb & Channel installation
Dawn Avenue



Punt Road Pipe Installation



Shelter Shed Repair Works
O'Donnell Park

4. Community Life

Delivery Program Objectives

- 4.1 Oversee public health and safety
- 4.2 Continue to provide services that contribute to community life

Community Strategic Plan Linkage

Vision 2 – Identify and preserve heritage buildings and historically and culturally significant sites, including culturally significant Aboriginal sites.

4.1 Oversee public health and safety Companion Animals Act 1998 and Companion Animals Regulation 2008



The details of impounded companion animals are compiled in a database register. This data is then uploaded onto the NSW Companion Animals website survey of Council's seizure activity for dogs and cats.

The database is updated as animals are impounded or released. All animals released to their owners, sold or sent to rescue are microchipped before leaving the pound. All dog attacks are also recorded under the Dog Attack function on the NSW Companion Animal Website.

During the 2016/17 financial year, Council has continued its strong working relationship with many rescue groups including Second Chance Animal Rescue, Starting Over Dog

Rescue, Sunraysia Animal Rehousing Group and Rural Rescue. Council's relationship with these groups is a necessary one; evidenced by the number of rescued animals.

Companion Animal Community Education Programs and Desexing

Responsible pet ownership and community education programs within our Local Government Area is important to Wentworth Shire Council. Such community education includes information about the importance of desexing, vaccinations, microchipping and registration of pets.

Although desexing is not a requirement of selling a dog from the pound, we do

offer a service through our local rescue groups where the animal is released to the group for desexing and vaccination. The animal is then re-homed by the group at a rate which covers the veterinary work.

Section 64 Requirements

Companion animals that are seized by Council Rangers that are not permanently identified are conveyed to the Buronga animal shelter where they are kept for seven days. Photographs of unidentified dogs and cats are placed on Council's website to assist with animals being reunited with their owners. All identified cats and dogs are kept for 14 days, and every effort is made to contact the person who the animal is microchipped to.

A notice of seizure is sent via registered post, and all listed telephone numbers are called including emergency contacts and an email is sent. Although most seized companion animals are successfully reunited with their owners, there is a small number that are not suitable for rehoming and have to be euthanised.

Investigations

Within the Local Government Area over the 2016/17 financial year, all complaints relating to companion animal management were investigated by Council Rangers. Four dog attacks were reported and investigated. Most attacks centred on livestock in outlying areas. All barking/nuisance animals were dealt with an expedient manner focusing on management of the issues.

Off Leash Areas

Wentworth Shire Council understands the need to provide an off-leash area for dogs to run freely, and further investigations will be undertaken to find a suitable location which is away from livestock and major arterial roads.

Funding Companion Animal Activities

The total amount of expenses associated with Council's companion animal management and activities was \$186,268. The expenditure covers animal shelter maintenance, veterinary services, operating costs and salaries.

Seized, Abandoned or Stray and Surrendered			
Cats	Dogs		Total
200	293		493
Returned to Owner			
Cats	Dogs		Total
0	60		60
Transferred to Council's Facility			
Cats	Dogs		Total
101	129		230
Released to Owner, Sold or Released to Re-homing Group			
	Cats	Dogs	Total
Sold	0	0	0
Released	2	64	66
Re-homed	99	156	255
Euthanised	99	13	112

4.2 Continue to provide services that contribute to community life

Visitor Information Centre Services

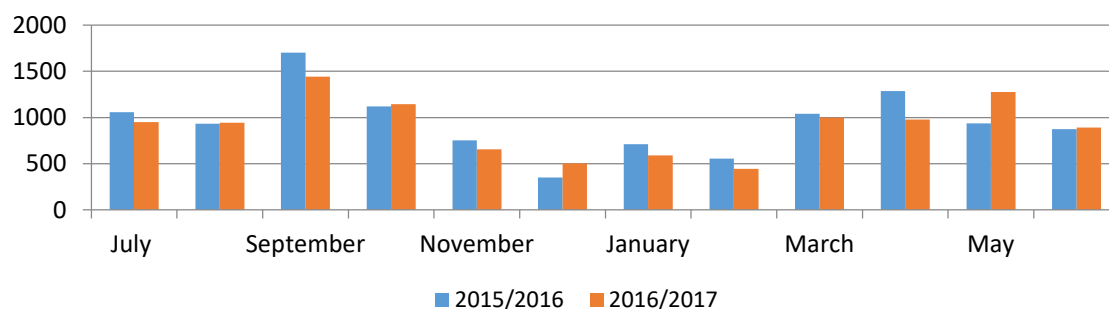
Wentworth Shire Council local government area continues to be a central meeting point for people who are travelling up to the 'red centre', Broken Hill, or further up to the Northern Territory.

It is a favourite destination for those from Victoria, New South Wales or South Australia to meet with other travelling families, prior to travelling together.

Staff at the Visitor Information Centre field a variety of enquiries from people seeking information about

accommodation and meal inquiries, through to providing maps and information about whether or not unsealed roads are open or closed. Across the course of a year, typically the Centre staff will meet visitors from all across the nation, plus a good measure of international tourists who visit to enjoy our unique junction and our abundant wildlife.

Tourist numbers to the Wentworth Shire Council area continue to be steady, with the following chart showing walk in visitors to the Visitor Information Centre.



Events

Wentworth Shire Council Parks and Gardens crew completed the giant tractor mural for the Great Wentworth Tractor Rally event held in July, 2016 to commemorate the anniversary of great 1956 flood that swept across most of New South Wales, and the role played by the Ferguson Tractors in the day to stop Wentworth being washed away.

The mural (depicted opposite) was created with the labour of six men, 2,500 litres of paint and five kilometres of string.



PS Ruby

Known as the flagship of the Port of Wentworth, PS Ruby is the last of the Murray passenger steamships to be built. Construction began at Morgan, South Australia in June 1907 by David Lowe Milne for Captain Hugh King.

This historical vessel is recognised by the Australian Maritime Museum and

the restoration and preservation program is an on-going process. All restoration work is as close to the original condition as possible, and has only been achieved through the hard work and dedication of volunteers, donations and substantial assistance from Wentworth Shire Council.



In her 110th year, PS Ruby still turns heads

Library Services

Our libraries at Buronga, Dareton & Wentworth (main branch) offer various programs for a variety of age groups including Toddler Storytime, school and pre-school visits both internally and externally, school holiday activities, craft classes, Library and Information week, Law week, Library Lovers Week (Valentine's Day,) PJ Night Story, Book Week, Summer Reading Club, Book Discussions groups (at all three libraries), Tai Chi and Wentworth Historical Society working bees and general research.

Our libraries have a current membership of 4025 and in the past financial year we welcomed 15,597 visitors, with 17,214 loans, 8,091 borrowers and 1,657 queries. The libraries have run 551 programs and had attendees number 4,786. ** (all statistics have been provided from reports generated on the Library Management System (LMS) and Statistics and Programs Database).

Being a community hub, Wentworth Shire Council libraries also offer on-line 'Tech Savvy' training through The Computer School along with 'Borrow Box' and genealogical research.



Wentworth Pre-school "Cow jumped over the moon" activity

5. Environmental Performance

Aim: to improve Council's environmental performance

Delivery Program Objectives

- 5.1 Engage in prudent waste, energy and water management activities
- 5.2 Implement sound environmental practices within Council operations

Community Strategic Plan Linkage

Vision 2 – Ensure that is a mixture of active and passive recreation spaces that are suitable for all ages and abilities, are safe, accessible and well maintained.

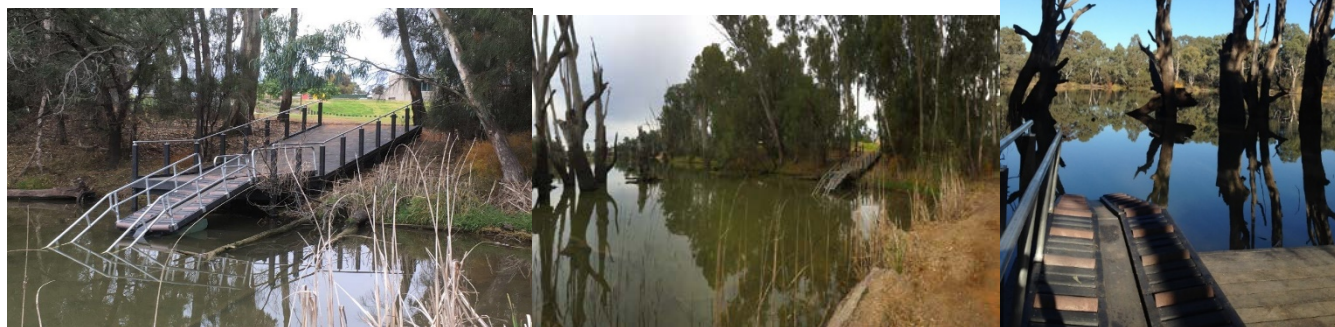
5.1 Engage in prudent waste, energy and water management activities

Works at the Buronga Landfill continued with the opening of the Buronga Landfill Community Recycling Centre in June 2017. Construction works on the new landfill cell were also undertaken as the site progresses towards having a 30,000 tonne capacity.

5.2 *Implement sound environmental practices within Council operations*

Canoe Launching Ramp

A new canoe launch ramp and deck, constructed from local recycled materials, was completed at James King Park as part of the overall upgrade of the area. The ramp has provided improved access to the river, with a floating pontoon allowing canoes to be eased into the water.



Council responds to the December flood event

During December 2016 the Murray River experienced minor flooding. Council responded to the event by diverting a considerable part of its operations to flood mitigation works which included levy inspections and maintenance, closing off drainage outfalls and isolating critical infrastructure.

Sundry Statutory Information

Public Access to Information

In accordance with Section 125 of the Government Information (Public Access) Act 2009 (GIPA) and regulation, the number of GIPA requests for the year are reported in table A ➔

Table A GIPA Report 2016 - 2017	
Number of GIPA requests received	2
Number of contraventions by Council of an information protection principle or of a privacy code of practice, or disclosure of personal information kept in a public register under Part 5 Section 33.	Nil

Regulation 2005, Council advises that it has no controlling interest in any corporations, partnerships, trust, joint ventures, syndicates or other bodies.

Corporations in Which Council Participated

In accordance with Clause 217 of the Local Government (General) Regulation 2005, Council advises that it participates in an agreement between Destination NSW and Tourism Victoria and Murray River Regional Tourism Limited which was established to grow and promote the development of the tourism industry in the Murray Region in the long term.

Contracts Awarded in the Financial Year

In accordance with Clause 217 of the Local Government (General) Regulation 2005, details of each contract awarded for amounts greater than \$150,000 are provided in Table B below, which lists the name of each contractor, the nature of goods or services supplies and the total amount payable under the contract.

Corporations in Which Council Held a Controlling Interest

In accordance with Clause 217 of the Local Government (General)

Table B Awarded Contracts Greater than \$150,000 2016 - 2017	
William Adams – purchase of two graders	\$803,040
Primal Surfacing – sprayed bituminous surfacing	\$1,210,174
CPM – Midway redevelopment	\$2,085,253
Waters Excavations – supply of road base	\$400,097
Geelong Abrasive Blasting Pty Ltd – painting the Darling River bridges Pooncarie	\$155,935
Bendigo Bank – provision of loan	\$1,500,000
National Australia Bank – provision of loan	\$1,900,000
ANZ Bank – provision of loan	\$850,000
Waters Excavations – construction of waste cell at Buronga landfill	\$1,279,398
Aurecon Australasia Pty Ltd – Wentworth Sewerage Scheme Rationalisation	\$275,930

Local Government Act 1993 and General Regulation Requirements

A statement detailing the stormwater management services provided if levied (cl 217(1)(e):

Council is not required to provide a report in relation to stormwater management services as it does not levy a charge for such services.

State of the Environment Report

The annual report of a council in the year in which an ordinary election of councillors to be held must include a report as to the state of the environment in the local government area in relation to such environmental issues as may be relevant to the objectives for the environment established by the community strategic plan s428A(1).

Council completed the state of the environment report as part of the last annual report and therefore it is not required for this annual report.

Report on Capital Work

There are no capital works projects that require reporting under the Capital Expenditure Review guidelines during 2016/17.

Particulars of compliance with and effect of planning agreements in force during the year s93G(5):

Council has no planning agreements in force.

Recovery and threat abatement plans

Council, to its knowledge, is not identified in a recovery and threat abatement plan as responsible for implementation measure under the Fisheries Management Act 1994 so a report is not required.

Public Interest Disclosure Act 1994 and Regulation

There was one (1) Public Interest Disclosure made and finalised during the 2016/17 Financial year

Carer's Recognition Act 2010

Does not apply to Wentworth Shire Council.

Disability Inclusion Act 2014

Not required for this financial year.

Delivery Program Four Year Outcomes

This being the final report on the current four year Delivery Program the full list of Delivery Program Initiatives and the progress as at 30/06/17 is provided.

1.1 Improve Council's Financial Position		
Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Provide adequate funding to address infrastructure backlog issues identified through asset management condition assessments	Completed	Funding provisions made
Streamline the organisational structure, focussing on improved delivery of Council's core services	Completed	As a consequence of the proposed budget, additional funds have been allocated in the 2018/19 budget for additional positions. The details of each position will be presented to Council in July after the budget has been finalised.
Actively explore resource sharing opportunities to either reduce expenditure or increase own source revenue	Completed	Completed for the Delivery Program term

1.2 Abide by all Compliance Requirements		
Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Address risk issues at the Buronga Depot Office by delivering upgrades to the depot lunchroom	Completed	New lunchroom has been installed.
Streamline the number of Council policies, simplify the review process and ensure all policies are current and relevant.	Completed	All policies reviewed. The number of Council Policies has been streamlined.
Utilize the Promoting Better Practices Program to monitor compliance across Council	Completed	The delivery of the 2017 suite of Integrated Planning and Reporting documents completes the actions from the PBP review.
Actively manage WHS(Risk Management) compliance	Completed	Council's risk register review has been completed and risk management database is now fully operational. RMAP actions for 2016/17 all completed.
Undertake all Integrated Planning & Reporting requirements	Completed	All reporting requirements have been met.
Undertake required drainage works to the apron and taxiways at the Wentworth Airport as per CASA audit requirements	Completed	The drainage works have been completed.
Implement asbestos action plan tasks	Completed	Additional training provided in May to raise the level of awareness and compliance.
Ensure that aerodromes comply with all CASA standards	Completed	All reporting requirements undertaken for the Delivery Program term.

1.3 Be the Best Employer We Can Be

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Within the continuous improvement program, undertake a review of the performance appraisal system & make improvement recommendations to council	Completed	A new electronic version of the Performance Appraisal Form has been implemented to enable electronic completion of the documentation. Statistical data is routinely captured for each employee, together with training requirements.
Provide 24/7 access for staff to the employee assistance program	Not pursued	To be incorporated in 2017 Workforce Management Plan activities
Redesign & implement an annual staff satisfaction survey	Not pursued	To be incorporated in 2017 Workforce Management Plan activities. To be discussed with new consultative committee.
Review & implement changes to corporate training & development program and incorporate into the Workforce Management Plan	Completed	Training plan updated in line with 2017 Workforce Management Plan.
Undertake annual training activities in line with workforce management plan	Completed	all training delivered for 2017/18
Develop KPI & Performance Management tools	Not pursued	To be fully implemented in the next Delivery Program term.

2.1 Maximise the Productive Use of Land

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Develop engineering designs for Junction Links Housing development	Not pursued	This item has been previously deferred by Council.
Undertake a floodplain management study that will inform the LEP	In progress	Consultants are reviewing the draft study and preparing a flood risk management study and plan. Feb 2018 anticipate completion February 2018

2.2 Encourage the Diversification and Expansion of Business and Industry

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Complete the rural land use study, using findings to inform the updating of the LEP	In progress	This project is now estimated to be completed in February 2018
Introduce promotion of the Shire as a conference & event destination	Completed	All planned promotional activities have been completed for the Delivery Program Term
Continue with tourism industry familiarisation tours throughout the year	Completed	Previously completed
Develop & distribute a list of investment opportunities within the Shire	Not pursued	This item was not pursued, however the Health and Planning Division has been actively working with developers and investors to encourage investment in the Shire.
Identify and target new industries & businesses who could relocate to the Shire	Not pursued	This item was not pursued, however the Health and

		Planning Division has been actively working with developers and investors to encourage investment in the Shire.
Develop a concept plan for the Buronga Peninsula which will result in a plan of management for the area - Land Tenure Program	In progress	
Oversee the restoration and maintenance of the Paddle Steamer Ruby	Completed	The restoration of the PS Ruby is complete and the Paddle Steamer is fully operational. Council employees a part time administration resource to work in conjunction with the s355 committee.
Provide new and replacement tourism signs	Completed	2013/14 completed
Provide new and replacement tourism signs	Completed	2014/15 completed
Provide new and replacement tourism signs	Completed	2015/16 completed
Re-invest Reserve Trust income into agreed maintenance works at the Buronga and Wentworth Caravan Parks and the Old Wentworth Goal	Completed	All activities completed for the Delivery Program Term.
Continue to provide Visitor Information services across the Shire	Completed	Visitor Information Centre activities completed for the Delivery Program Term
Continue to oversee the Land Tenure Program	Completed	All planned activities completed and reported to Council.

2.3 Encourage Land Development and Housing Construction

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
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3.1 Provide for the Renewal, Replacement or Upgrade of Assets in Line with Agreed Service Levels

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Enlist the Roads Committee to develop a Shire Wide footpath strategy, the result of which will inform the relevant Asset Management Plan	Completed	All planned activities completed and reported to Council.
Pursue funding options for the sealing of the main runway at the Wentworth Aerodrome	Completed	All funding opportunities have been pursued for the financial year. Project to continue into new Delivery Program term
Acquire land and create an easement for the Pooncarie Weir	Not pursued	This project is on hold until the outcome of discussions with NSW Office of Water regarding transferring ownership to them is known. Will form part of the 2017-21 Delivery Program term.
Provide minor upgrades to public halls	Completed	All planned minor repair works have been undertaken.
Address risk issues by replacing the irrigation pump at McLeod Oval	Completed	Previously completed
Complete landscaping works at the Dareton Wharf	Completed	Previously completed

Construct a storage shed at the Coomealla Memorial Gardens	Completed	Previously completed
Provide an new transformer at George Gordon Oval	Not pursued	Not required
Develop and implement a plan to reduce the number of public toilets within the Shire, but improve the quality of toilets provided	Not pursued	Requirements in individual townships to be developed as part of the 2017-21 Delivery Program.
Complete the levy bank easements project	Completed	All tasks completed. All but 4 of 100 easements have been completed. The remaining 4 easements are waiting registration at the titles office.
Continue to strengthen Wentworth's heritage appeal through the heritage program	Completed	Program has been brought to an end. Divisional staff deal with heritage requirements as needed. New initiatives established within the 2017-21 Delivery Program.
Plan for the upgrading of Arumpo Road to cater for all-weather access	Completed	Previously completed
Seek funding for the upgrading of Arumpo Road to cater for all-weather access	Completed	All funding opportunities have been pursued for the financial year. Project to continue into new Delivery Program term
Subject to a successful RDAF application, commence the sealing of the apron and main runway at the Wentworth aerodrome	Completed	All funding opportunities have been pursued within the delivery program term. Item to be pursued within the new delivery program term.
Complete a Plan of Management for each reserve that Council manages, with data informing the Asset Management Improvement Plan	Completed	Activities completed for current Delivery Program term. Asset Management Planning will continue to evolve during next Delivery Program term.
Undertake required water infrastructure upgrades, as per the Asset Management Plan	Completed	Previously completed
Undertake all planning requirements as defined in Water Supply & Sewerage Asset Management Guidelines (Integrated Water Cycle Management Plan)	In progress	Project to be fully completed in 2018/19
Provide a replacement server	Completed	IT assets have been updated as needed.
Provide for the replacement of office photocopier	Completed	IT assets have been updated as needed.
Deliver scheduled computer replacements	Completed	IT assets have been updated as needed.
Deliver scheduled replacement of office furniture	Completed	Office furniture has been updated as needed.
Complete the installation of the new Integrated Management System within Council	Not pursued	To be reconsidered in next Delivery Program Term.
Complete the delivery of the new Website Content Management System for Council	Completed	The redevelopment of Council's website has been occurring during 2015/16 and went live in July 2016.
Provide capital plant replacement items as per annual schedule	Completed	Program completed for 2017/18
Renew stormwater drainage in line with Asset Management Plan	Completed	All programmed works completed.
Provide minor upgrades to library buildings	Completed	All programmed works completed.

Complete the George Gordon Oval major improvements	Completed	Construction of new change rooms and landscaping works have been completed.
Contribute to ongoing upgrades of the George Gordon Oval	Completed	All programmed works completed.
Provide for capital upgrades for the Wentworth Showgrounds, as per the WW showgrounds masterplan	Completed	All programmed works completed.
Provide for capital upgrades for the Wentworth Showgrounds, as per the WW showgrounds masterplan	Completed	All programmed works completed.
Undertake the redevelopment of the Midway Centre	Completed	Funding agreement has been signed.
Complete the redevelopment of the Midway Centre	In progress	Construction commenced. Project continues in 2017/18
Deliver the Roads to Recovery program	Completed	All programmed works completed.
Deliver the Roads repair program	Completed	All programmed works completed.
Deliver the 3x3 Roads Program	Completed	All programmed works completed.
Deliver the local roads repair program	Completed	All programmed works completed.
Deliver the RRSU Asset Inspection program	Not pursued	Previously cancelled
Deliver the RMCC contractual works	Completed	All programmed works completed.
Deliver the Regional Roads Rural unsealed repair program	Completed	All programmed works completed.
Deliver the bridges, footpaths and shared ways programs	Completed	All programmed works completed.
Maintain (and renew where required) bus shelters; tourist bays; wharves, jetties & boat ramps	Completed	All programmed works completed.
Undertake the kerb & gutter extension program	Completed	All programmed works completed.
Undertake the shared ways program	Completed	All programmed works completed.
Complete the Pooncarie Weir Project	Completed	Previously completed.
Complete the internal painting of the Midway Water Tower	Completed	Previously completed
Provide waste water infrastructure upgrades	Completed	All programmed works completed.
Deliver the Dareton Waste Water Re-Use project	Completed	Project works continuing into new Delivery Program term
Provide an options paper for the replacement of old trickling filter sewer infrastructure	Completed	Options paper delivered which led to funding

3.2 Improve the Service Delivery Capabilities Within Council

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Install Microfilm scanner at the library (a grant funded project)	Completed	Previously completed
Deliver the continuous improvement program	Completed	All programmed works completed.
Deliver the continuous improvement program - Within the continuous improvement program, undertake a review of the performance appraisal system & make improvement recommendations to council	Completed	All programmed works completed.

Deliver the Big Air Wireless internet access project	Not pursued	Previously cancelled
Enter into arrangements with RFS and Essential energy to install comm's equipment on their towers at various points around the shire	Not pursued	Previously completed
Research funding opportunities and available technology, and develop a business case for the roll out of tourism touch screens across the Shire	Not pursued	Previously completed
Provide new and replacement library resources	Completed	Resources replenished as required
Complete the delivery of the Library Local Special Project	Completed	Previously completed
Continue to service pumping stations, water treatment plants and water mains	Completed	All programmed works completed.
Continue to service water treatment plants, waste water mains and waste water pumping stations	Completed	All programmed works completed

4.1 Oversee Public Health and Safety

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Provide signs at the Coomealla Memorial Gardens describing segregated areas	Not pursued	This was previously cancelled.
Complete an inventory of all trees within the Shire	Completed	The audit has been completed. \$100,000 has been allocated each year for the next 5 years for tree replacement.
Provide education, monitor and inspect retail food premises	Completed	This function is resourced externally to an appropriate level.
Continue to enforce requirements under the Companion Animals Act	Completed	Service delivery provided throughout the delivery program term.
Seek funding for the Closing the Gap strategy and other crime prevention strategies	Not pursued	Previously cancelled
Coordinate meetings between agencies involved in the CPP	Not pursued	Not pursued
Displan Update	Completed	Displan, or EM (Emergency Management) Plan as it is now known was endorsed by the REMC (Regional Emergency Management Committee) on 23/05/17
Purchase graveyard safety fencing	Completed	Previously completed
Install new playground equipment	Completed	All works for 2016/17 have been completed
Install new playground equipment	Completed	There are no scheduled works for 2016/17.
Install new park benches	Completed	All works for 2016/17 have been completed
Maintain trees under powerlines	Completed	All works for 2016/17 have been completed
Undertake the painting of the Wentworth Swimming Pool	Not pursued	Pool to be painted in the next financial year
Maintain (& renew where required) street lighting and welcome signs	Completed	All works for 2016/17 have been completed

4.2 Community Service Support

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Continue to provide limited financial assistance to community groups, youth, aged care & senior citizens	Completed	Program funds fully allocated for the current financial year
Continue to manage and maintain cemeteries within the Shire	Completed	All required works have been undertaken
Continue to maintain public conveniences across the Shire	Completed	All toilets maintained as required.
Continue to maintain recreation facilities to existing standards across the shire	Completed	All facilities maintained as required.
Provide support services for Rural Fire Services and other emergency services	Completed	All contributions and commitments fulfilled

5.1 Engage in Prudent Waste, Energy and Water Management Activities

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Convert the Pooncarie and Ellerslie Tips to transfer stations	Not pursued	To be reconsidered in next Delivery Program Term.
Convert manual irrigation systems to drip irrigation systems	Not pursued	Previously deferred.
Undertake periodic collection of hard-waste within the Shire	Completed	Previously completed
Acquire new EPA licence for the Buronga landfill	Completed	Tender has been let. Works continuing

5.2 Implement Sound Environmental Practices Within Council Activities

Delivery Program Initiatives	Progress to 30/6/2017	Progress Report Comments
Undertake routine maintenance of the levee banks	Completed	Previously completed
Monitor and control blue green alga	Completed	All obligations met as required.
Deliver environmental initiatives	Not pursued	
Complete the river access study	Not pursued	
Complete an Environmental Efficiency Master Plan for Water and Waste Water Plants	In progress	Now scheduled for completion in November 2018
Lobby the State Government to enable the conversion of Crown Land to Residential Land	Completed	All lobbying activities for the current year have been undertaken.

Annexure - Audited Financial Statements