

Far South West Joint Organisation

Agenda

Board Meeting

Broken Hill Civic Centre

31 Chloride Street, Broken Hill, NSW 2880

14 November 2018, 5:00pm (AEST) 4:30pm (Broken Hill)

Voting Members

Mayors:

Cr Alan Purtill (Mayor)

Cr Darriea Turley (Mayor)

Greg Wright (Administrator)

Cr Melisa Hederics (Mayor/Chairperson)

Balranald Shire Council

Broken Hill City Council

Central Darling Shire Council

Wentworth Shire Council

Non-Voting Members

Deputy Mayors:

Cr Leigh Byron

Cr Marion Browne

Cr Tim Elstone

Balranald Shire Council

Broken Hill City Council

Wentworth Shire Council

General Managers:

Michael Kitzelmann

James Roncon

Greg Hill

Ken Ross

Balranald Shire Council

Broken Hill City Council

Central Darling Shire Council

Wentworth Shire Council

State Representatives:

Ashley Albury

Karen Purser

Chris Hanger

Department of Premier and Cabinet

Office of Local Government

Department of Premier and Cabinet

It is advised that a meeting of the Far South West Joint Organisation will be held Wednesday 14 November 2018 at the Broken Hill Civic Centre, 31 Chloride Street, Broken Hill, commencing at 5:00pm (AEST). 4:30pm (Broken Hill)

Mr Ken Ross

Acting General Manager

Wentworth Shire Council

Interim Executive Officer

1. Opening of the Meeting

2. Present

3. Apologies and Leave of Absence

4. Confirmation of Minutes

Recommendation:

That the Minutes of the Board Meeting held on 21 October 2018 be confirmed as circulated.

5. Declarations of Pecuniary Interest and Conflicts of Interest

6. Discussion on Regional Priorities for Tourism and Culture Fund

As resolved at the Joint Organisation Chairs Forum held on 21 October, the Summary of Strategic Regional Priorities is **attached** for discussion as to which priorities can best be supported and collaboratively pursued with the State Government for implementation across the Joint Organisations Network

7. Discussion on Regional Priorities for the \$250k Public Works funds.

Item listed for discussion by Broken Hill City Council. Held over for discussion from previous meeting.

8. Destination Country & Outback

Item was held over from previous meeting when a verbal report was received from James Roncon relating to proposal prepared by Rhonda Taylor of Destination NSW. Report presented an option for Wentworth, Central Darling and Balranald Shires to join Destination Country & Outback and having access to \$5m in funding to support developing the JO region.

9. FSWJO Establishment Update

An outstanding actions report is **attached** for review and discussion. The bank account will be opened once the preferred short term interest rate is identified from the following term deposit options:

- 1 Month @ 1.75%
- 2 Month @ 2.00%
- 3 Month @ 2.30%
- 4 Month @ 2.35%
- 5 Month @ 2.45%
- 6 Month @ 2.50%

Recommendation:

- That the Board notes the list of outstanding actions
- That the Board confirm the preferred short term interest rate for the bank account

10. Executive Officer Recruitment

Recommendation

That the meeting adjourns and resumes on 15 November at 1:00pm on completion of the Executive Officer candidate interviews.

11. Next Meeting Date/Time/Location

Recommendation:

- a) That the details of the next meeting be confirmed

12. Meeting Close

REPORT TO THE CHAIRS OF NSW JOINT ORGANISATIONS

MEETING DATE: 21st October 2018

AUTHOR: Rebel Thomson, Executive Officer - Namoi Unlimited

SUBJECT: Alignment of Strategic Regional Priorities for Joint Organisations in NSW

PURPOSE OF REPORT: To provide a report to the Chairs to form a response to the request from NSW Deputy Premier on the themes among the completed Strategic Regional Priorities and Plans of Joint Organisations.

ATTACHMENTS: Appendix 3 – Summary of content in completed Strategic Regional Plans or directions developing around Strategic Regional Plans

COMMENTARY: The Executive Officers recommend that the nominated Joint Organisation/s to each of the Strategic Regional Priorities becomes the champion or expert within the network about Government policy, programs and contacts.

Future meetings with the NSW Department of Premier and Cabinet will be on specific areas identified in the Strategic Regional Plans

RECOMMENDATIONS: **THAT the Chairs review the summary and determine if this information reflects the Strategic Regional Priorities emerging in Joint Organisation plans and directions.**

THAT the Chairs of each Joint Organisation communicate this information to the Deputy Premier of NSW.

Some of the Executive Officers across NSW met in Sydney on Friday 28 September 2018 to discuss a summary of content in completed Strategic Regional Plans and directions developing around Strategic Regional Plans prepared by Namoi Unlimited.

The following is a summary of themes, issues and solutions created from this summary. The Joint Organisations listed in brackets have agreed to take carriage of the particular theme.

1. ENVIRONMENT (Central West)

Objective	Identified Issues	Possible Solutions
Protecting the environment for future generations Preservation and improvement of the natural environment	<ul style="list-style-type: none"> ▪ Resources are used efficiently ▪ Biological diversity ▪ Environmental impacts of mining ▪ Soil and water pollution ▪ Land contamination ▪ Emissions and air quality ▪ Waste management and resource recovery ▪ Land use conflicts ▪ Regional liveability across the natural and built environments 	Develop and coordinate regional programs that respond to the environmental outcomes sought under federal, state and local policies and strategies, such as; <ul style="list-style-type: none"> ▪ Addressing Climate Change - coastal erosion, flooding, bushfires ▪ Clearing of native vegetation ▪ Mapping and protection of agricultural lands ▪ Increased understanding of regional land use planning challenges, opportunities and responses Convene information sessions e.g. Crown Lands legislation, planning legislation, land claims issues ▪ Build capacity

REPORT TO THE CHAIRS OF NSW JOINT ORGANISATIONS

2. INFRASTRUCTURE (Illawarra Shoalhaven)

Objective	Identified Issues	Possible Solutions
<p>To addressing the region's major infrastructure requirements and contributions</p> <p>To facilitate opportunities with government and partners for investment into the provision of water, infrastructure and skills</p>	<ul style="list-style-type: none"> ▪ To understand gaps in infrastructure and services ▪ Telecommunications infrastructure and services to enhance connectivity ▪ Health, Transport and Water infrastructure ▪ Roads, rail, air infrastructure, energy and telecommunications infrastructure are critical for the future growth and the development of the region ▪ Recognition that the funding and policy framework and remoteness. ▪ Local government seems to be the service provider of last resort 	<ul style="list-style-type: none"> ▪ Evidence based and agreed priority list of infrastructure ▪ Maximise potential of new technology infrastructure e.g. Internet of Things, Apps, Vennu etc. ▪ Identify and access funding sources and new opportunities for delivery and use of regionally significant infrastructure ▪ Advocate for the region's infrastructure requirements and promote its contributions to productivity and liveability locally, across NSW and Australia ▪ Development of targeted approaches to infrastructure investment

3. HEALTH (Orana)

Objective	Identified Issues	Possible Solutions
<p>To provide access to the full range of health care fostering active and healthy communities</p> <p>To improve access to specialist health service</p> <p>To improve health infrastructure</p> <p>To deliver better health outcomes</p> <p>A reliable, accessible, appropriate and adaptable services that recognises changing needs of the community</p> <p>Improved national service standards</p>	<ul style="list-style-type: none"> ▪ Ageing population will increase the demand on health services ▪ Few mental health professionals ▪ Attracting and retaining health professionals ▪ Access to temporary accommodation ▪ Provision of infrastructure to support health services ▪ Difficulties in relation to VMO registrations that impact on attraction of doctors 	<ul style="list-style-type: none"> ▪ Audit health services to identify accessibility gaps and prioritise actions ▪ Workshops to better understand the priority health needs of local communities. ▪ Agreed priority list of improvements to health services and facilities ▪ NBN will have positive impacts for people accessing health care with e-health services ▪ Preventative programs and lifestyle education ▪ A co-designed approach with the three regulators, OLG, DoI Water and Health and LG LWUs ▪ Provision of health specialists and other health professionals to address the needs of communities.

4. TRANSPORT (Hunter & Mid North Coast)

Objective	Identified Issues	Possible Solutions
<p>To move people and products across regions by integrated and accessible transport networks</p> <p>To deliver transport priorities</p> <p>Improved freight links and road networks</p>	<ul style="list-style-type: none"> ▪ Lack of transport connectivity ▪ Few public transport options connecting young people ▪ Public transport options are scarce and local people must rely on community transport run by volunteers ▪ Corridor planning for freight 	<ul style="list-style-type: none"> ▪ Improved engagement and strategic planning ▪ More efficient point to point transport for freight e.g. road trains, rail connections, inland ports, driverless ▪ Ridesharing apps, driverless options, hub and spoke, fast rail for the public ▪ Greater modality for rail

REPORT TO THE CHAIRS OF NSW JOINT ORGANISATIONS

	transport that takes in regional and local road networks	<ul style="list-style-type: none"> Explore alternate transport options to improve connectivity within a region.
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5. ENERGY (Riverina Murray & Mid North Coast)

Objective	Identified Issues	Possible Solutions
<p>To address regional energy security</p> <p>To encourage and support the renewable energy sector</p> <p>Energy pricing to attract and sustain business</p>	<ul style="list-style-type: none"> Sources, transmission and generation The need for affordable and clean energy is important for both economic prosperity and environmental sustainability Increasing energy costs and high costs of connecting to energy Gaps in infrastructure - meaning demand often outstrips supply Pressure to be more environmentally friendly through renewable energy generation 	<ul style="list-style-type: none"> Risk and vulnerability assessments of energy security and procurement opportunities Explore opportunities to support community and member council renewable energy uptake LED with smart controls across NSW Shade, storage, operating systems and electric vehicle charge stations Investment in energy infrastructure Self-sustaining regions Solar including facilitating economic development by solar communities e.g. Aboriginal, small communities Micro grids in communities Explore energy and water innovation in agriculture.

6. WATER (Central NSW, Riverina Murray & Mid North Coast)

Objective	Identified Issues	Possible Solutions
<p>Sustaining water quality and security including availability, security and access to water</p> <p>Safe and secure water supplies for towns and industry and for agricultural production</p>	<ul style="list-style-type: none"> Environmental impacts of mining Water pollution River water quality Storage issues Murray Darling Basin Plan impacts 	<ul style="list-style-type: none"> Cross catchment and cross local water utility security Investment in drinking water quality Infrastructure funding for key water and wastewater projects Increased agricultural water supply and productivity

7. ECONOMY AND CONNECTIVITY (Namoi & Mid North Coast)

Objective	Identified Issues	Possible Solutions
<p>Our economy is multifaceted, resilient and is Australia's leading regional economy</p> <p>A sustainable Economy and a Connected Community requires access to quality infrastructure</p> <p>A growing economy delivers jobs, opportunities and property</p> <p>To support the priority economic sectors</p> <p>Ensure generations take advantage of new technology to improve quality of life</p>	<ul style="list-style-type: none"> Some economies are highly dependent on mining and power generation industries Address all sectors and contributions to the Economy, Education and Employment Economic change Improve digital connectivity that could be undertaken by Mobile Network Operators Large scale solar farms on prime agricultural land 	<ul style="list-style-type: none"> Specific focus on Health, Education, Justice, Planning and the Visitor Economy Support the region's economic growth while balancing development with the sustainable management of agricultural lands and natural resources Facilitate economic development with solar communities Work with local libraries and education providers to develop and implement technology for life learning schemes Research – new technology & micro hydro

REPORT TO THE CHAIRS OF NSW JOINT ORGANISATIONS

		<ul style="list-style-type: none"> ▪ Maximise potential of new technology infrastructure e.g. Internet of Things, Apps, Vennu etc ▪ Support industries that deliver food security and support a focus on agriculture and agriculture-related industries. ▪ Support access to high speed internet and mobile services
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8. EDUCATION AND EMPLOYMENT (Canberra & Mid North Coast)

Objective	Identified Issues	Possible Solutions
<p>Educational facilities that support and encourage our young people and foster lifelong learning</p> <p>Access to and the ability to participate in quality education</p> <p>Improve education pathways for young people</p> <p>Lower unemployment</p>	<ul style="list-style-type: none"> ▪ Aspirations and achievement of tertiary and vocational education for primary and secondary school students ▪ Skills shortages for local government and the regions as a whole ▪ Youth unemployment 	<ul style="list-style-type: none"> ▪ Develop an evidence base to prepare an agreed priority list of school infrastructure improvements ▪ Work with Indigenous educational and community groups to support and encourage young Indigenous people into tertiary and vocational education ▪ Develop and implement technology for life learning ▪ Work with the region's education sector to ensure the region's future skills needs are met ▪ Adopting place-based approaches to education ▪ Identify opportunities to grow education, research and business development programs and institutions. ▪ Identify local and regional skills gaps and employment opportunities for growth sectors and jobs of the future.

FSWJO Outstanding Action Items

As at 14 November 2018

Meeting	Item	Title	Item	Action Record
26 July 2018	18.5.2	Non - Voting Reps Regional Dev Area	Consideration be given to Indigenous representation, Far West RDA representation and any other groups the Board determines will enhance the role of the FSWJO.	See 27 Aug 2018 Item 10 - That the matter of extending the non-voting members of the Board be deferred until such a time as an Executive Officer is appointed
26 July 2018	18.7	Seal	Obtain Seal	Deferred until permanent EO appointed.
26 July 2018	18.9	Domain Name	Register Domain name	Deferred until permanent EO appointed.
26 July 2018	18.10	Website	Establish website - This will be referred to a future meeting – Communication in the interim will be via each Council’s website	Deferred until permanent EO appointed.
26 July 2018	19	OLG Implementation Timelines	<ul style="list-style-type: none"> • Obtain relevant insurances and workers compensation coverage • Hold the first meeting of the joint organisation board • Adopt a code of conduct • Appoint an interim Executive Officer • Obtain an ABN and TFN • Obtain a domain name • Establish a phone number and email address <ul style="list-style-type: none"> • Return signed funding agreement to OLG <ul style="list-style-type: none"> • Adopt a charter - and publish on website • Adopt an expenses and facilities policy • Prepare a communication and engagement plan • Organise for any relevant regional organisation of councils grants and contracts to be transferred to the joint organisation <ul style="list-style-type: none"> • Adopt a statement of revenue policy for 2018/19, including budget <ul style="list-style-type: none"> • Fund, noting key milestones to be met <p>Adopt a statement of regional strategic priorities</p>	<p>First Month</p> <p>Deferred until permanent EO appointed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Deferred until permanent EO appointed</p> <p>Deferred until permanent EO appointed – Temporary email address set up</p> <p>29 June 2018</p> <p>ABN and Tax file number confirmation provided to Ash Albury who advised funding deed is being drawn up.</p> <p>First Three Months</p> <p>Deferred until permanent EO appointed</p> <p>31 August 2018</p> <p>Deferred until permanent EO appointed</p> <p>28 September 2018</p> <p>Deferred until permanent EO appointed</p> <p>30 December 2018</p> <p>Deferred until permanent EO appointed</p>

FSWJO Outstanding Action Items

As at 14 November 2018

			<ul style="list-style-type: none"> • Adopt a logo and other key elements of visual identity • Deliver a website featuring the adopted visual Identity <p>Submit six-monthly progress and expenditure report to OLG on the Establishment Funds</p> <p>Adopt statement of revenue policy for 2019/20, including budget</p> <p>Submit six-monthly progress and expenditure report to OLG on the Establishment Funds</p> <p>Prepare an annual performance statement</p> <p>Prepare audited financial reports for the period ending on the last day of the financial year after the year in which the joint organisation is established</p>	<p>First Six Months</p> <p>Deferred until permanent EO appointed Deferred until permanent EO appointed</p> <p>28 February 2019</p> <p>Deferred until permanent EO appointed</p> <p>30 July 2019</p> <p>Deferred until permanent EO appointed</p> <p>31 August 2019</p> <p>Deferred until permanent EO appointed</p> <p>31 October 2019</p> <p>Deferred until permanent EO appointed</p> <p>31 October 2019</p> <p>Deferred until permanent EO appointed</p>
27 August 2018	10	Discussion on Governance Models for the Board	Consideration be given to Indigenous representation, Far West RDA representation and any other groups the Board determines will enhance the role of the FSWJO.	That the matter of extending the non-voting members of the Board be deferred until such a time as an Executive Officer is appointed
27 August 2018	11	Communication & Engagement Plan	Broken Hill CC will provide a copy of communications & Engagement Plan to Interim Executive Officer for distribution	That the matter of developing a Communications and Engagement Plan be deferred until such a time as an Executive Officer is appointed
27 August 2018	13	Change of Joint Organisation Name	Change name from Far South West Joint Organisation to Far West Joint Organisation	Gazettal will be approximately 4-8 weeks from 29 August 2018
27 August 2018	14	Recruitment of a Fulltime Executive Officer	Engage LGNSW to recruit permanent EO	Recruitment process commenced – interviews to be conducted 15 November 2018
18 September 2018	8	Governance Structure for the Board	Governance Structure	Deferred until such a time as an Executive Officer is appointed
18 September 2018	9	Outstanding Items	Open Bank Account Far South West Joint Organisation trading as FWJO (Far West Joint Organisation) Mayors as signatories any two to sign	Documents lodged awaiting BSB & Account number