

# FINANCIAL PLAN 2009-2013



## Appendix C

# Management Plan 2009-2013



## INCOME STATEMENT

Year Ending	2009/2010	2010/2011	2011/2012	2012/2013
<b>Operating Revenue</b>				
Rates & Annual Charges	5,555	5,750	5,951	6159
User Charges & Fees	1,737	1,778	1,831	1882
Interest	550	569	589	610
Grants & Contributions (Op)	6,767	7,654	6,961	6928
Other Operating Revenue	1,531	1,672	1,627	1527
Net gain/loss Disposal of Assets	100	100	100	100
<b>Total Revenue</b>	<b>\$16,240</b>	<b>\$17,523</b>	<b>\$17,059</b>	<b>\$17,206</b>
<b>Operating Expenses</b>				
Employee Costs	5,657	5,855	6,060	6272
Materials & Contracts	4,359	4,256	4,476	4575
Interest Charges	252	220	189	168
Depreciation & Amortisation	3,042	3,042	3,042	3042
Other Operating Expenses	1,644	1,672	1,711	1822
<b>Total Expenses</b>	<b>\$14,954</b>	<b>\$15,045</b>	<b>\$15,478</b>	<b>\$15,879</b>
Capital Grants & Contributions	\$354	\$1,938	\$19	\$7
<b>Operating Result</b>	<b>\$2,062</b>	<b>\$4,838</b>	<b>\$2,022</b>	<b>\$1,756</b>

## BALANCE SHEET

Year Ending	2009/2010	2010/2011	2011/2012	2012/2013
<b>Current Assets</b>				
Cash on Hand and at Bank	9,264	7,082	6,133	\$5,706
Receivables	1,900	1,900	1,900	1900
Inventories	128	128	128	128
Real Estate Assets held for resale	272	272	272	272
<b>Total Current Assets</b>	<b>\$11,564</b>	<b>\$9,382</b>	<b>\$8,433</b>	<b>\$8,006</b>
<b>Current Liabilities</b>				
Creditors	1,200	1,200	1,200	1,200
Provisions	838	738	738	638
Borrowings	820	820	820	820
<b>Total Current Liabilities</b>	<b>\$2,858</b>	<b>\$2,758</b>	<b>\$2,758</b>	<b>\$2,658</b>
<b>Non-Current Assets</b>				
Receivables				
Property, Plant & Equipment	180,500	180,500	180,500	180500
<b>Total Non-Current Assets</b>	<b>\$180,500</b>	<b>\$180,500</b>	<b>\$180,500</b>	<b>\$180,500</b>
<b>Non-Current Liabilities</b>				
Provisions	100	100	100	100
Borrowings	8,075	7,446	7,446	7446
Other				
<b>Total Non-Current Liabilities</b>	<b>\$8,175</b>	<b>\$7,546</b>	<b>\$7,546</b>	<b>\$7,546</b>
<b>NET ASSETS</b>	<b>\$181,031</b>	<b>\$179,578</b>	<b>\$178,629</b>	<b>\$178,302</b>
<b>EXTERNAL RESTRICTIONS</b>	<b>870</b>	<b>870</b>	<b>870</b>	<b>870</b>
<b>INTERNAL RESTRICTIONS</b>	<b>4,595</b>	<b>4,460</b>	<b>4,325</b>	<b>2,929</b>
<b>UNRESTRICTED CASH</b>	<b>3,799</b>	<b>1,752</b>	<b>938</b>	<b>1,907</b>
<b>CAPITAL EXPENDITURE</b>	<b>\$5,134</b>	<b>\$7,020</b>	<b>\$2,971</b>	<b>\$2,183</b>
<b>Total</b>	<b>\$9,264</b>	<b>\$7,082</b>	<b>\$6,133</b>	<b>\$5,706</b>